

**KB4-CON**

# Measuring security culture

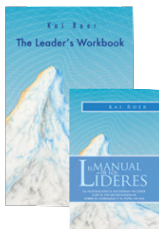
by Kai Roer, CEO of CLTRe



# Kai Roer

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Creator of the Security Culture Framework  
Ron Knode Service Award,  
Fellow at the National Cybersecurity  
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Security. Columnist Infosec Magazine.  
Expert Panelist, keynote speaker, blogger,  
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Radio and TV, consulting organisations  
worldwide, 20+ years experience from IT,  
Security, Leadership and communication.  
Psychology at the University of Oslo.  
Culture builder.



If you can't measure it, you can't **improve** it.

*Peter Drucker*



**What is  
(security)  
culture?**





Can it be observed?

Yes

No

Empiric  
data

Model  
simulations

Create baseline

Make changes

Re-measure

Process



Can we  
observe  
(security) culture?



















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Yes

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# The 7 dimensions of security culture

Behaviour

## What I know

What I learn helps me to understand security. How I apply that knowledge affects security. I need to know why it matters for me to improve my behavior.

## What I see

Do I see colleagues making an effort to be secure, or are my colleagues ignoring security measures because they "get in the way of business"? How I behave is influenced by what I see around me.

## What I hear

What I hear and what I see are not always the same thing. Sometimes people do what they are told to by policy, and sometimes they make their own rules. Culture is shaped by our adherence.

## What I say

How security and risk are being communicated in the workplace is a driver for secure behavior. Are we talking about security? Is what I say positive or negative?

## What I feel

Emotions are a strong influence on our security behaviour. If employees feel like security is a nuisance, they are less likely to behave securely. Likewise, if they feel security is important, they are more likely to behave in a secure manner.

Responsibilities

Cognition

Norms

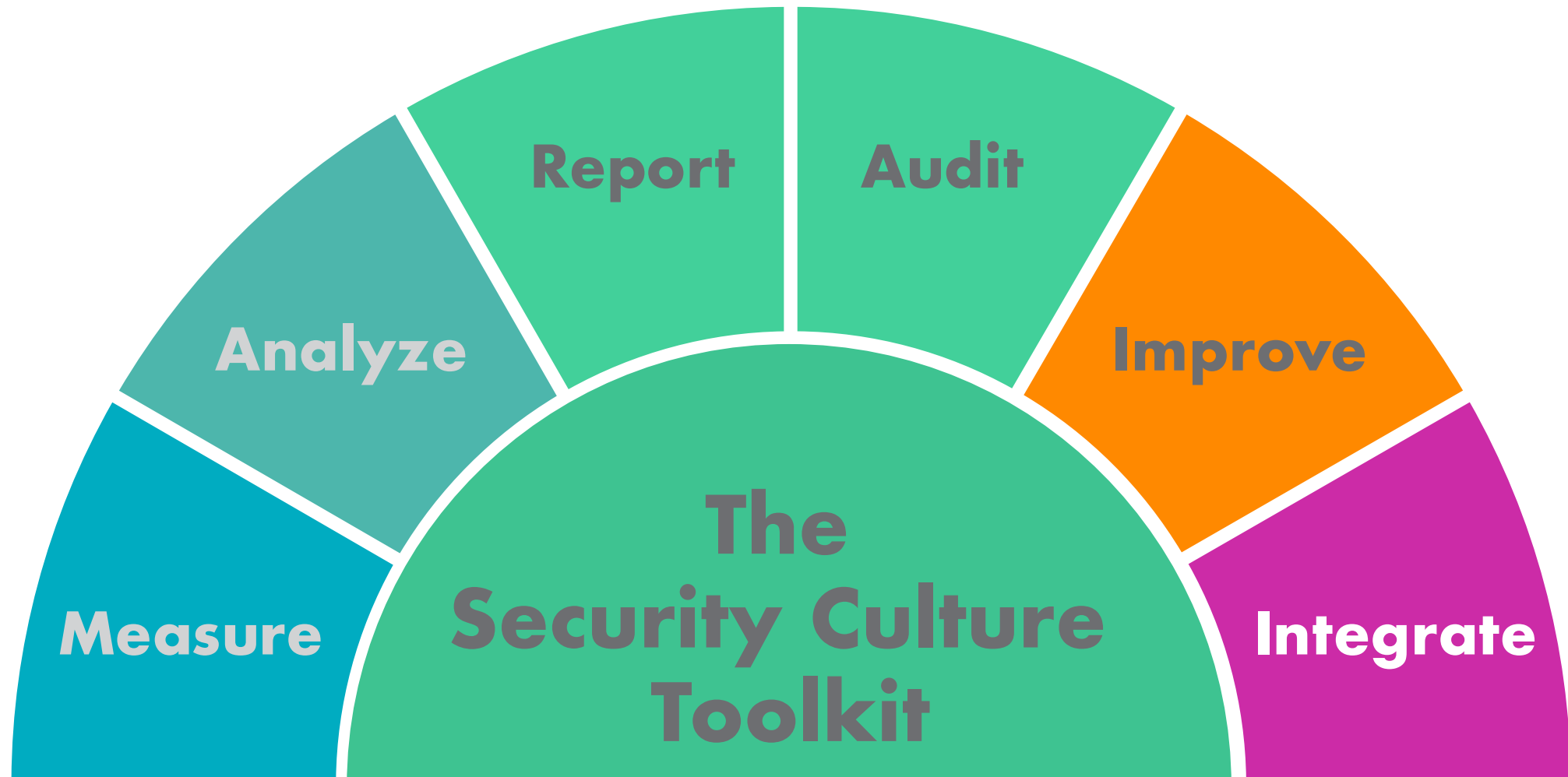
Compliance

Communication

Attitudes



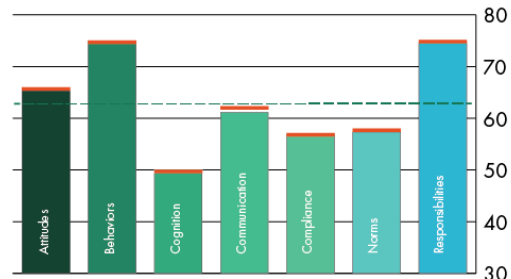
# Scientific **evidence** is better than opinions



# Measure what matters

Create a baseline and measure change in culture

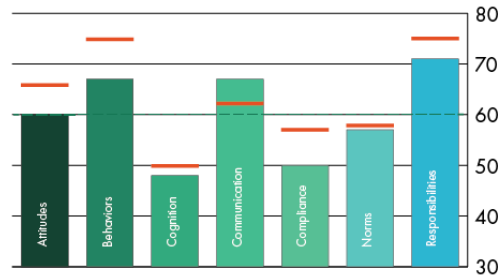
Financial Industry Benchmark (ISIC K)



Source: The Security Culture Report 2018  
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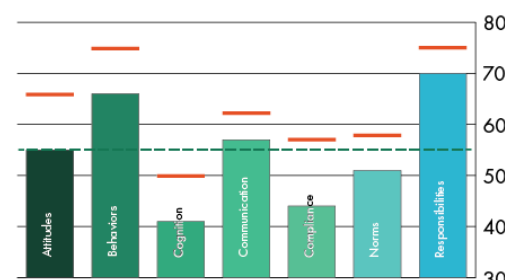
ICT Industry Benchmark (ISIC J)



Source: The Security Culture Report 2018  
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Real Estate Industry Benchmark (ISIC L)



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SECURITY CULTURE SCORE 2018 vs previous years



Security culture show a healthy improvement since last year.



SECURITY CULTURE SCORE 2018 vs. Previous Years



Security culture show a negative change since last year.



**Improve security**

**Reduce risk**

**Document results**



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All our research is available for free at

<https://get.clt.re/report/>





# Thank You!

Kai Roer, CEO of CLTRe

